| SEC Form 4 |
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Instruction 1(b).

Instruction 10.

# FORM 4

Check this box if no longer subject to Section 16. Form 4 or Form 5 obligations may continue. See

Check this box to indicate that a transaction was made pursuant to a contract, instruction or written plan for the purchase or sale of equity securities of the issuer that is intended to satisfy the affirmative defense conditions of Rule 10b5-1(c). See UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

Filed pursuant to Section 16(a) of the Securities Exchange Act of 1934 or Section 30(h) of the Investment Company Act of 1940

| OMB APPROVAL             |     |  |  |  |  |  |  |  |  |
|--------------------------|-----|--|--|--|--|--|--|--|--|
| OMB Number: 3235-028     |     |  |  |  |  |  |  |  |  |
| Estimated average burden |     |  |  |  |  |  |  |  |  |
| hours per response:      | 0.5 |  |  |  |  |  |  |  |  |

| 1. Name and Address of Reporting Person*<br>Eubanks Richard M.<br>(Last) (First) (Middle)<br>555 DIVIDEND DRIVE |                  | Person <sup>*</sup> | 2. Issuer Name <b>and</b> Ticker or Trading Symbol<br><u>BRINKS CO</u> [ BCO ] |                        | 5. Relationship of Reporting Person(s) to Issuer (Check all applicable) |                       |  |  |  |  |
|---|------------------|---------------------|--|------------------------|---|-----------------------|--|--|--|--|
| Eubanks R   | <u>Ichard M.</u> |                     |  | Direct                 | or  | 10% Owner             |  |  |  |  |
| (Last)  | (First)          | (Middle)            | 3. Date of Earliest Transaction (Month/Day/Year)                               | Officer<br>below       | r (give title<br>)  | Other (specify below) |  |  |  |  |
|   | ( )              | ()                  | 08/30/2024   |                        | President and   | CEO                   |  |  |  |  |
| (Street)  |                  |                     | 4. If Amendment, Date of Original Filed (Month/Day/Year)                       | 6. Individual or Line) | Joint/Group Filing  | g (Check Applicable   |  |  |  |  |
| COPPELL   | TX               | 75019               |  | V Form                 | filed by One Repo   | orting Person         |  |  |  |  |
| (City)  | (State)          | (Zip)               |  | Form Perso             | filed by More thar<br>n   | n One Reporting       |  |  |  |  |

### Table I - Non-Derivative Securities Acquired, Disposed of, or Beneficially Owned

| 1. Title of Security (Instr. 3) | 2. Transaction<br>Date<br>(Month/Day/Year) | 2A. Deemed<br>Execution Date,<br>if any<br>(Month/Day/Year) | 3.<br>Transa<br>Code (<br>8) |   | 4. Securities Acquired (A) or<br>Disposed Of (D) (Instr. 3, 4 and<br>5) |               |       | 5. Amount of<br>Securities<br>Beneficially<br>Owned Following<br>Reported | 7. Nature of<br>Indirect<br>Beneficial<br>Ownership |
|---------------------------------|--|---|------------------------------|---|---|---------------|-------|---|---|
|                                 |  |   | Code                         | v | Amount  | (A) or<br>(D) | Price | Transaction(s)<br>(Instr. 3 and 4)  | (Instr. 4)  |

### Table II - Derivative Securities Acquired, Disposed of, or Beneficially Owned (e.g., puts, calls, warrants, options, convertible securities)

| 1. Title of<br>Derivative<br>Security<br>(Instr. 3) | 2.<br>Conversion<br>or Exercise<br>Price of<br>Derivative<br>Security | 3. Transaction<br>Date<br>(Month/Day/Year) | 3A. Deemed<br>Execution Date,<br>if any<br>(Month/Day/Year) | 4.<br>Transa<br>Code (<br>8) |   | Derivative Expiratio |     | Expiration Da       | Expiration Date<br>(Month/Day/Year) |                 | 7. Title and<br>Amount of<br>Securities<br>Underlying<br>Derivative Security<br>(Instr. 3 and 4) |                         | 9. Number of<br>derivative<br>Securities<br>Beneficially<br>Owned<br>Following<br>Reported | 10.<br>Ownership<br>Form:<br>Direct (D)<br>or Indirect<br>(I) (Instr. 4) | 11. Nature<br>of Indirect<br>Beneficial<br>Ownership<br>(Instr. 4) |
|---|---|--|---|------------------------------|---|----------------------|-----|---------------------|-------------------------------------|-----------------|--|-------------------------|--|--|--|
|   |   |  |   | Code                         | v | (A)                  | (D) | Date<br>Exercisable | Expiration<br>Date                  | Title           | Amount<br>or<br>Number<br>of<br>Shares   |                         | Transaction(s)<br>(Instr. 4)   |  |  |
| Program<br>Units                                    | (1)   | 08/30/2024                                 |   | Α                            |   | 97.66 <sup>(2)</sup> |     | (1)                 | (1)                                 | Common<br>Stock | 97.66  | \$110.93 <sup>(3)</sup> | 9,376.73   | D  |  |

#### Explanation of Responses:

1. Program Units (each of which is the economic equivalent of one share of The Brink's Company ("BCO") common stock) credited to the Reporting Person's stock incentive account under the terms of the Key Employees' Deferred Compensation Program (the "Program") will settle in BCO common stock on a one-for-one basis and shall be distributed in accordance with the Reporting Person's deferral election either (1) following the Person's termination of amployment with PCO or (2) on a future data elected by the Person at the Person's deferral election either (1) following the Person's termination of amployment with PCO or (2) on a future data elected by the Person at the Person's termination of amployment with PCO or (2) on a future data elected by the Person's termination of amployment with Person at the Person

(1) following the Reporting Person's termination of employment with BCO or (2) on a future date selected by the Reporting Person at the time of his or her deferral election.

2. In accordance with the terms of the Program, on the last business day of each month, compensation deferred by the Reporting Person during that month and/or any matching amounts are converted into Program Units and credited to the Reporting Person's stock incentive account.

3. The number of Program Units credited to the Reporting Person's account on the transaction date is based upon a share price of \$110.93, which is the closing price of BCO common stock on the final trading day of the month in which the deferred compensation would have been payable, calculated in accordance with the terms of the Program.

Remarks:

# /s/ Beth Davis, Attorney-in-

Fact

09/04/2024

Date

\*\* Signature of Reporting Person

Reminder: Report on a separate line for each class of securities beneficially owned directly or indirectly.

 $^{*}$  If the form is filed by more than one reporting person, see Instruction 4 (b)(v).

\*\* Intentional misstatements or omissions of facts constitute Federal Criminal Violations See 18 U.S.C. 1001 and 15 U.S.C. 78ff(a).

Note: File three copies of this Form, one of which must be manually signed. If space is insufficient, see Instruction 6 for procedure.

Persons who respond to the collection of information contained in this form are not required to respond unless the form displays a currently valid OMB Number.