## FORM 4

## UNITED STATES SECURITIES AND EXCHANGE COMMISSION

| Washington, | D.C. | 20549 |
|-------------|------|-------|
|-------------|------|-------|

STATEMENT OF CHANGES IN BENEFICIAL OWNERSHIP

| OMB APPROVAL             |           |  |  |  |  |  |  |  |
|--------------------------|-----------|--|--|--|--|--|--|--|
| OMB Number:              | 3235-0287 |  |  |  |  |  |  |  |
| Estimated average burden |           |  |  |  |  |  |  |  |
| hours per response:      | 0.5       |  |  |  |  |  |  |  |

Check this box if no longer subject to Section 16. Form 4 or Form 5 obligations may continue. See Instruction 1(b).

Filed pursuant to Section 16(a) of the Securities Exchange Act of 1934 or Section 30(h) of the Investment Company Act of 1940

| Name and Address of Reporting Person*     Herling Michael J   |   |  |  |                 | 2. Issuer Name and Ticker or Trading Symbol BRINKS CO [ BCO ] |   |                                 |      |  |                       | (Ch  | elationship of the contract of | able)   | g Pers  | on(s) to Issu                       |  |  |  |
|---|---|--|--|-----------------|---|---|---------------------------------|------|--|-----------------------|--|--|---|---|-------------------------------------|--|--|--|
| (Last)  | •   | (First) (Middle)                           |  |                 |   | 3. Date of Earliest Transaction (Month/Day/Year) 12/01/2023 |                                 |      |  |                       |  |  | Officer below)                                      | (give title   |                                     | Other (s<br>below)   | pecify   |  |
| 1801 BAYBERRY COURT<br>P.O. BOX 18100   |   |  |  | 4.              | 4. If Amendment, Date of Original Filed (Month/Day/Year)      |   |                                 |      |  |                       | Line   | 6. Individual or Joint/Group Filing (Check Applicable Line)  X Form filed by One Reporting Person  |   |   |                                     |  |  |  |
| (Street) RICHMOND VA 23226  |   |  |  |                 |   |   |                                 |      |  |                       |  | Form filed by More than One Reporting<br>Person  |   |   |                                     |  |  |  |
| (City)  | (5  | State)                                     | (Zip)  |                 |   |   |                                 |      |  | ransaction Indication |  |  |   |   |                                     | at is intended   | to satisfy   |  |
| Check this box to indicate that a transaction was made pursuant to a contract, instruction or written plan that is intended to satisf the affirmative defense conditions of Rule 10b5-1(c). See Instruction 10.  Table I - Non-Derivative Securities Acquired, Disposed of, or Beneficially Owned |   |  |  |                 |   |   |                                 |      | to satisfy   |                       |  |  |   |   |                                     |  |  |  |
| 1. Title of Security (Instr. 3) 2. Transar<br>Date  |   |  |  | saction         | ZA. Deemed<br>Execution Date,<br>if any<br>(Month/Day/Year)   |   | 3.<br>Transac<br>Code (In<br>8) | tion | 4. Securities Acquired (A) Disposed Of (D) (Instr. 3, 5)       |                       | d (A) or   | 5. Amount of<br>Securities<br>Beneficially<br>Owned Following<br>Reported<br>Transaction(s)<br>(Instr. 3 and 4)  |   | Form  | : Direct I<br>Indirect I<br>str. 4) | . Nature of<br>ndirect<br>Beneficial<br>Ownership<br>Instr. 4)           |  |  |
| Table II - Derivative Securities Acquired, Disposed of, or Beneficially Owned (e.g., puts, calls, warrants, options, convertible securities)  |   |  |  |                 |   |   |                                 |      |  |                       |  |  |   |   |                                     |  |  |  |
| 1. Title of<br>Derivative<br>Security<br>(Instr. 3)   | 2.<br>Conversion<br>or Exercise<br>Price of<br>Derivative<br>Security | 3. Transaction<br>Date<br>(Month/Day/Year) | 3A. Deemed<br>Execution Date<br>if any<br>(Month/Day/Yea | ate, Transactio |   |   |                                 |      | 6. Date Exercisable and<br>Expiration Date<br>(Month/Day/Year) |                       | 7. Title and<br>Amount of<br>Securities<br>Underlying<br>Derivative Security<br>(Instr. 3 and 4) |  | 8. Price of<br>Derivative<br>Security<br>(Instr. 5) | 9. Number of<br>derivative<br>Securities<br>Beneficially<br>Owned<br>Following<br>Reported<br>Transaction(s | is<br>Illy                          | 10.<br>Ownership<br>Form:<br>Direct (D)<br>or Indirect<br>(I) (Instr. 4) | 11. Nature<br>of Indirect<br>Beneficial<br>Ownership<br>(Instr. 4) |  |
|   |   |  |  |                 | Code  | v   | (A)                             | (D)  | Date<br>Exercisable  |                       | Expiration<br>Date   | Title  | Amount<br>or<br>Number<br>of<br>Shares              |   | (Instr. 4)                          | J.1(3)   |  |  |
| DSAP<br>Units   | (1)   | 12/01/2023                                 |  |                 | A   |   | 15.64 <sup>(2)</sup>            |      | (1)  |                       | (1)  | Common<br>Stock  | 15.64   | \$82.33 <sup>(3)</sup>  | 5,870.0                             | )4   | D  |  |

## Explanation of Responses:

- 1. Under the terms of the Directors' Stock Accumulation Plan, as amended and restated (the "DSAP"), the Reporting Person will be entitled to receive a distribution in The Brink's Company ("BCO") common stock with respect to all units (each of which is the economic equivalent of one share of BCO common stock) ("DSAP Units") in the Reporting Person's account on a one-for-one basis following the Reporting Person's termination of service as a director.
- 2. In accordance with the terms of the DSAP, DSAP Units were credited to the Reporting Person's account as a result of a dividend payment with respect to BCO common stock.
- 3. The number of DSAP Units credited to the Reporting Person's account on the Transaction Date is based upon a share price of \$82.33, which is the closing price of BCO common stock on December 1, 2023, in accordance with the terms of the DSAP.

## Remarks:

/s/ Beth Davis, Attorney-in-

Fact

<u>12/05/2023</u>

\*\* Signature of Reporting Person Date

Reminder: Report on a separate line for each class of securities beneficially owned directly or indirectly.

- \* If the form is filed by more than one reporting person, see Instruction 4 (b)(v).
- \*\* Intentional misstatements or omissions of facts constitute Federal Criminal Violations See 18 U.S.C. 1001 and 15 U.S.C. 78ff(a).

Note: File three copies of this Form, one of which must be manually signed. If space is insufficient, see Instruction 6 for procedure.

Persons who respond to the collection of information contained in this form are not required to respond unless the form displays a currently valid OMB Number.