

UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
WASHINGTON, D.C. 20549

FORM 8-K

CURRENT REPORT
Pursuant to Section 13 or 15(d) of the
Securities Exchange Act of 1934

Date of Report (Date of Earliest Event Reported): December 16, 2009

THE BRINK'S COMPANY
(Exact name of registrant as specified in its charter)

Virginia
(State or other jurisdiction of incorporation)

001-09148
(Commission File Number)

54-1317776
(IRS Employer Identification No.)

1801 Bayberry Court
P. O. Box 18100
Richmond, VA 23226-8100
(Address and zip code of
principal executive offices)

Registrant's telephone number, including area code: **(804) 289-9600**

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions (see General Instruction A.2.):

- Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
- Soliciting materials pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
- Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
- Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))
-
-

Item 7.01. Regulation FD Disclosure.

On December 16, 2009, The Brink's Company updated the slides that it uses for meetings with investors and analysts. A copy of the updated slides is furnished as Exhibit 99.1 hereto, and is incorporated herein by reference.

Item 9.01. Financial Statements and Exhibits.

(d) Exhibits

99.1 Updated slide presentation of The Brink's Company.

SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

THE BRINK'S COMPANY
(Registrant)

Date: December 16, 2009

By: /s/ Joseph W. Dzedzic
Joseph W. Dzedzic
Vice President and Chief Financial Officer

EXHIBIT INDEX

<u>EXHIBIT</u>	<u>DESCRIPTION</u>
99.1	Updated slide presentation of The Brink's Company.



Secure Logistics. Worldwide



Management Presentation

December 16, 2009

Forward-looking Statements

This presentation, including questions and answers, may contain both historical and forward-looking information within the meaning of the Private Securities Litigation Reform Act of 1995. Actual results could differ materially from projected results. Additional information regarding factors that could affect financial performance is readily available in our press release dated October 29, 2009 and in our filings with the Securities and Exchange Commission, including our most recent forms 10-K and 10-Q. Information included in this presentation is representative as of the date of the presentation only and The Brink's Company assumes no obligation to update any forward-looking statements made.

Agenda



Joseph W. Dziezic
*Vice President &
Chief Financial
Officer*



Edward A. Cunningham
*Director of Investor Relations
& Corporate Communications*

- n Introduction
- n Brink's Business Overview
- n Financial Highlights
- n Summary

Brink's Company Overview

World's premier security company

- n Founded in 1859, Brink's is the oldest and largest secure logistics company
- n Approximately 57,000 employees, 900 branches and 9,400 vehicles worldwide
- n Diversified operations with revenue of \$3.2 billion in 2008



The Brink's Company

- n Solid core industry dynamics
- n Premier brand
- n Leader in business segments
- n Proven operational excellence
- n Global footprint
- n Growth strategy
- n Financial performance



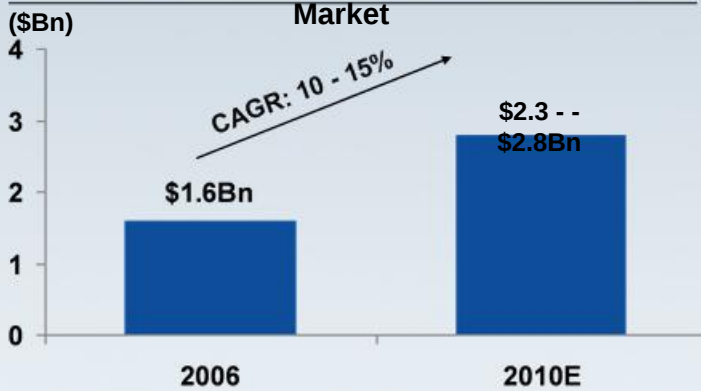
Solid Core Industry Dynamics

Notes in Circulation



- ¢ Cash use growing with GDP in developed markets
- ¢ Faster growth in developing economies

Global Outsourced Cash Logistics Market



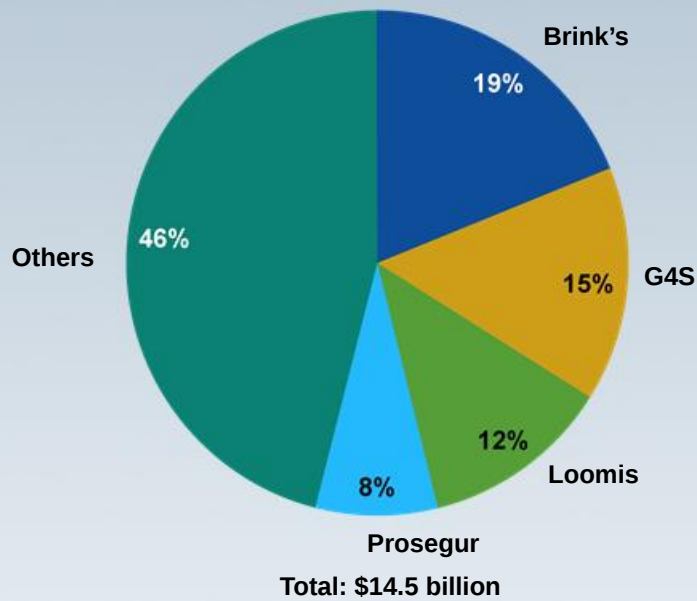
- ¢ Customer outsourcing (Cash Logistics) increasing
- ¢ Opportunities vary by region

Source: Central Banks, Internal Company Estimates

- n Globally recognized brand
- n A brand built on
 - Trust and integrity
 - Quality of our people
 - Safety and security
 - Operational excellence
 - History and heritage
 - Global network
- n 150th Anniversary in 2009



Estimated Global Secure Logistics Market Share






Leading Share in Fragmented Secure Logistics Market

Source: Internal Company Estimates based on most recently available data.

Leader in Business Segments

Business Lines, Products and Services



	Cash-in-Transit	High Value Services	Security Services
2008 Revenue (% of Total)	 \$1.7 Billion (53%)	 \$1.1 Billion (35%)	 \$0.4 Billion (12%)
Description	<ul style="list-style-type: none"> n Armored car transportation n Point-to-point pick-up and delivery of cash, coins, checks and other valuables n ATM services n Provides infrastructure for High Value Services 	<ul style="list-style-type: none"> n Global Services <ul style="list-style-type: none"> – Secure long-distance transport of valuables – International shipping by air / sea / land n Cash Logistics Services <ul style="list-style-type: none"> – Money processing – Virtual vaulting – CompuSafe® Service n New Services <ul style="list-style-type: none"> – Payment Services 	<ul style="list-style-type: none"> n High-value niche guarding services in select E.U. countries n Protection of <ul style="list-style-type: none"> – Airports – Embassies – Public venues – Stores

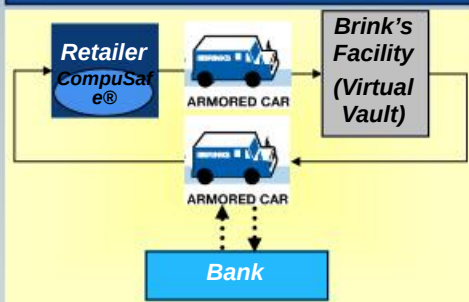
Source: Internal Company Estimates



Leader in Business Segments

Cash Logistics: Features & Benefits

Cash Logistics



- 1 Builds on CIT & IT capabilities
- 1 Money processing (sorting, counterfeit checking, packing, distribution)
- 1 Virtual vaulting (processing & storage of cash for banks)
- 1 Intelligent safes (counting, counterfeit checking and networking with banks)
 - CompuSafe® Service / I-Cash / I-Deposit

Benefits

Banks

- 1 Outsourcing and cost reduction
- 1 Reduced assets invested in vaults
- 1 Improved customer service
- 1 Expanded vaulting capacity extends geographic reach
- 1 Enhanced safety and security

Retailers

- 1 Better cash management, same-day credit
- 1 Lower bank fees
- 1 Enhanced safety and security
- 1 Reduced cash administration / more productive employees
- 1 Improved customer service
- 1 Reduced theft, counterfeiting

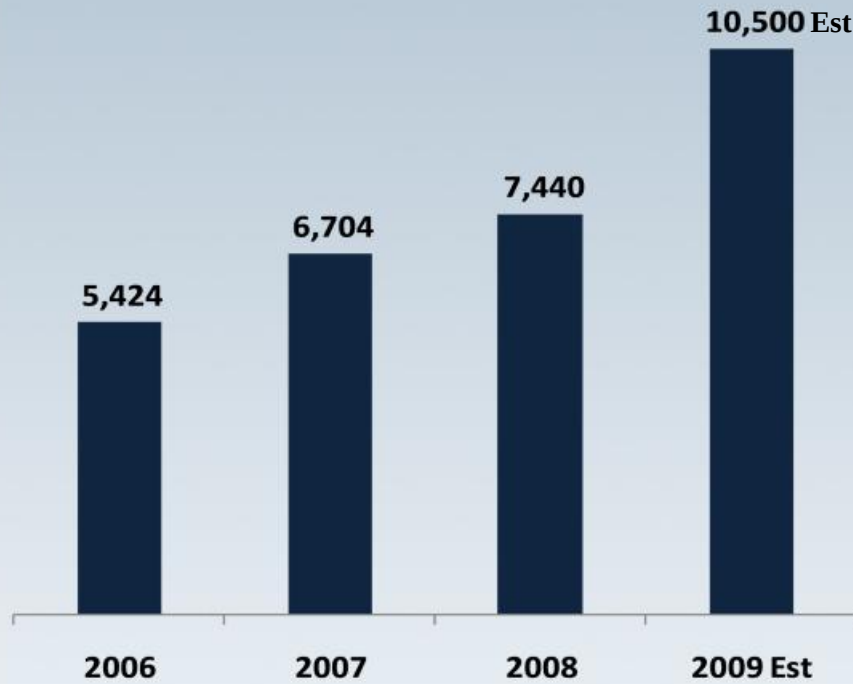
Brink's

- 1 Improved customer service
- 1 Revenue growth, higher margins
- 1 Longer contracts ("sticky")
- 1 Lower transportation costs
- 1 Enables "full-service" offering

Leader in Business Segments

CompuSafe® Service

CompuSafe® Service Installed Base
(# units)



- ☺ CompuSafe® Service gaining traction
- ☺ Installed base expected to grow 40% in 2009

Leader in Business Segments

Relative Growth and Margins



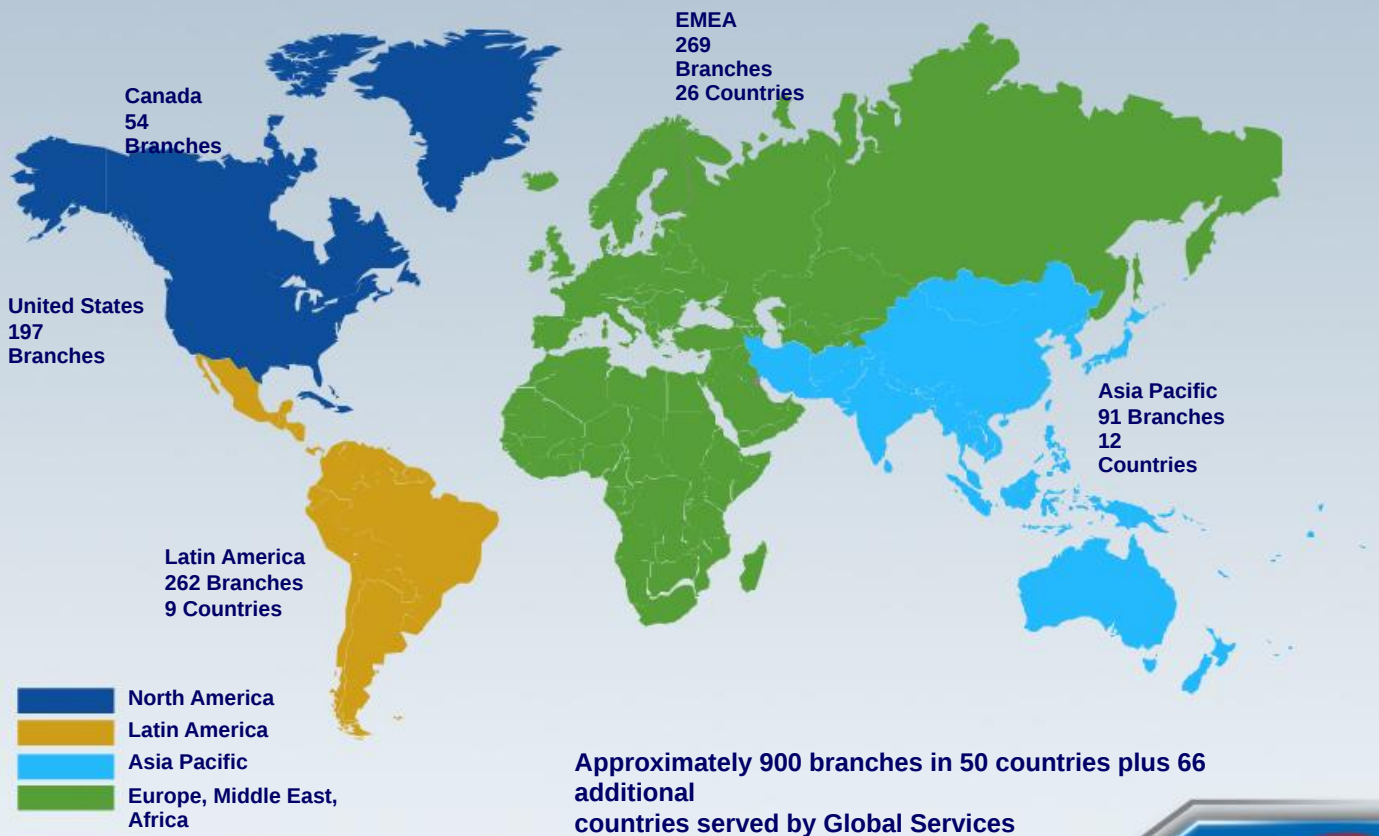
Proven Operational Excellence

n Demonstrated global expertise

- Security
- Risk management
- Logistics
- Pricing discipline
- Human resource management
- IT capabilities



Global Footprint

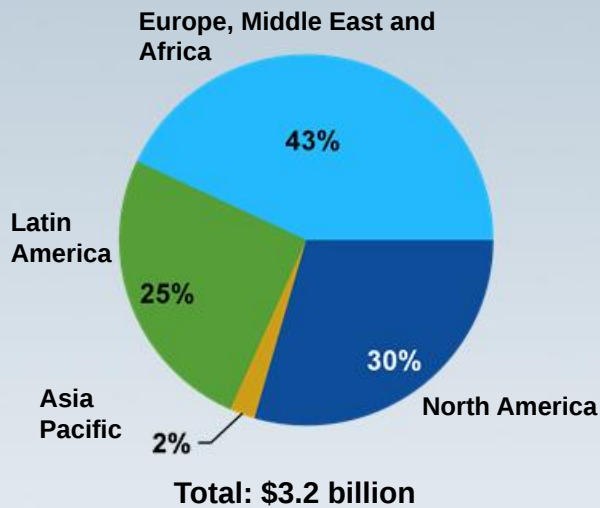


Global Footprint

Brink's Segment Revenue and Operating Profit

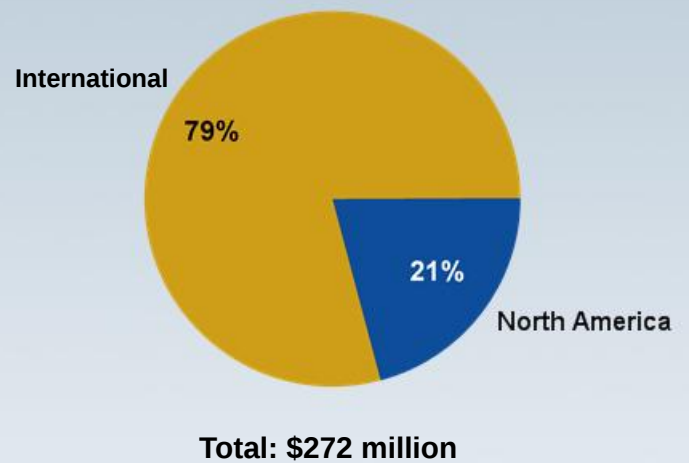
Revenue

December 31, 2008



Segment Operating Profit

December 31, 2008



n Core

1. Continue to develop and grow high-margin products and services
 - Cash Logistics, CompuSafe® Service, Global Services
2. Penetrate new geographies with strong growth potential

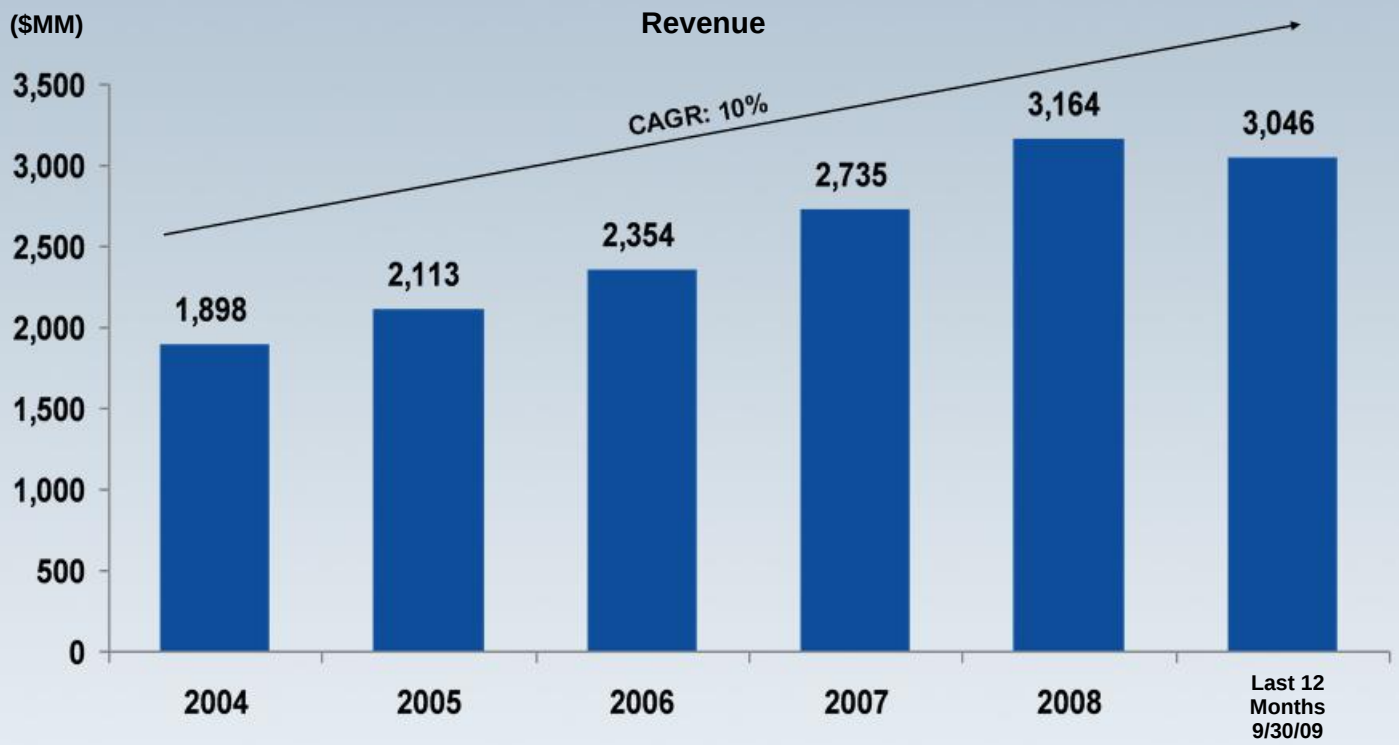
n Plus

1. Enter new security-related markets where we can create value for customers with our brand and other competitive advantages
 - Payment Processing, Commercial Security

n Acquisitions to supplement organic growth

Financial Performance

Revenue Growth



Financial Performance

Profit Growth



	2004	2005	2006	2007	2008	Last 12 Months 9/30/09
Segment Operating Profit	149	120	184	223	272	227
Corporate/Former Ops	(87)	(82)	(73)	(62)	(43)	(28)
Operating Profit	62	38	111	161	229	199

1. Grow high-margin business
 - Global Services, Cash Logistics
 - Continue developing IT, sales & marketing capabilities
2. Grow in high-margin, high-growth geographies
 - BRIC, Latin America, Asia-Pacific, Africa
3. Improve or exit underperforming assets
 - Challenges in Europe
 - U.K. ground operations sold in 2007

Financial Performance

Balance Sheet

n \$35 million net debt at September 30, 2009

Cash	\$234
Debt	(269)
Net cash/(debt) ⁽¹⁾	<u>(\$ 35)</u>

n Solid cash flow from operations

n Over \$260 million of available borrowing capacity

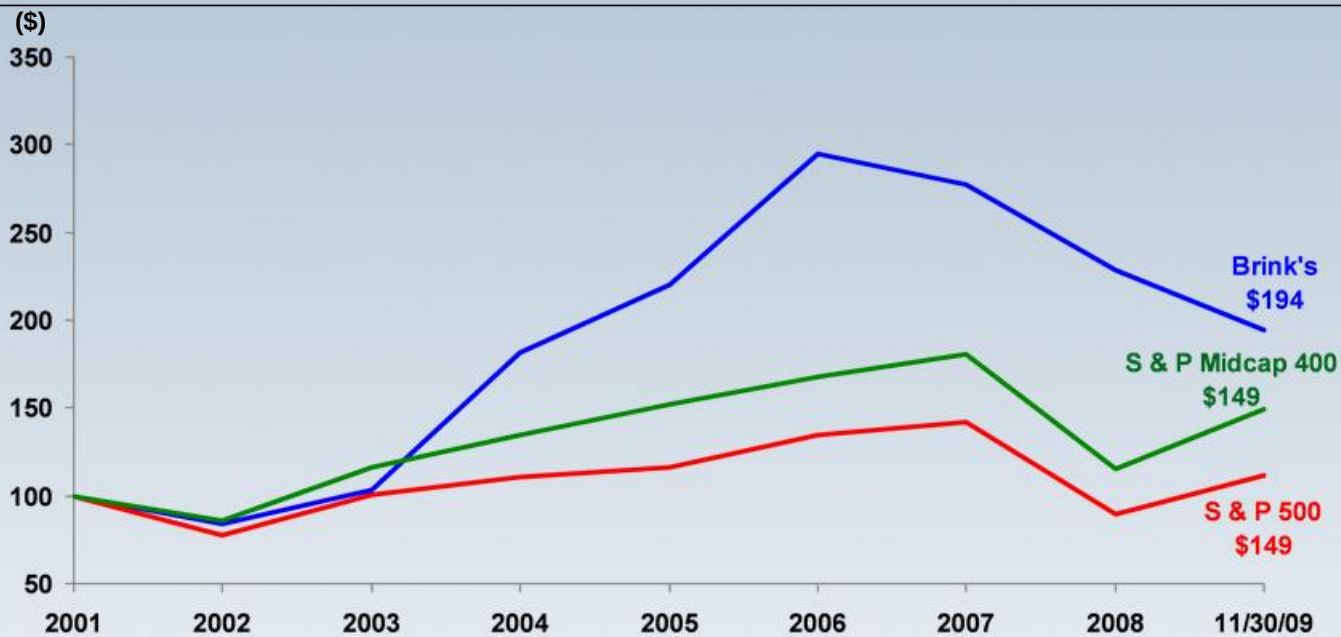
n Investment grade credit rating

Note: (1) See Non-GAAP reconciliation on page 18 of the Third-Quarter earnings release dated October 29, 2009

Financial Performance

Execution Creates Value

Cumulative Stock Total Return ⁽¹⁾



December 31, 2001 Through November 30, 2009

Note: (1) \$100 invested on December 31, 2001 in stock or index. Includes reinvestment of dividends

Difficult Comparisons with 2008

- n Currency conversion complete
- n Foreign exchange impact
- n Higher pension expenses
- n Global economic weakness
 - Pressure on pricing and service frequency
 - BGS Diamond & Jewelry and Europe

Positive Factors in 2009

- n More outsourcing by banks and retailers, CompuSafe® Service accelerating
- n Corporate expenses lower
- n Continued disciplined execution
- n Strong balance sheet
- n Proactively addressing pension funding
- n Attractive acquisitions at more reasonable values

Summary

- n Solid core industry dynamics
- n Premier brand
- n Leader in business segments
- n Proven operational excellence
- n Global footprint
- n Clear growth strategy
- n Strong financial performance

BRINK'S

Secure Logistics. Worldwide

BRINK'S